



## APPENDIX C - KEY PERFORMANCE INDICATORS

**NATIONAL CHESS FEDERATION (NCF): LEBANESE CHESS FEDERATION**

**CONTINENT: ASIA**

**DEVELOPMENT LEVEL: 3**

**PERIOD: 2022**

**KEY PERFORMANCE INDICATORS (KPIs)**<sup>1</sup> are the critical (key) indicators of progress toward an intended result.

The NCF is required to measure the effectiveness of its programs using the KPIs listed below. At the beginning of the period, the NCF is expected to complete both the **Baseline** and **End of Period-target** values. It is possible that a Federation may not be able to report on a particular KPI and this will be taken into consideration at the end of the reporting period. NCFs can also make use of the '**Comments**' field as required. The NCF is also allowed to include any additional KPIs that it considers to be relevant for reporting purposes. When the NCF is preparing its final report for the end of the reporting period, the **Actual** values of the KPIs need to be completed for each KPI identified.

### KPI STRUCTURE

The KPIs' shall be divided into 4 main categories as follows:

**Core:** These KPIs are related to the technical operations of the federation. It includes number of active players, number of tournaments, average player ratings as well as supporting 'infrastructure' e.g. number of arbiters, trainers ETC. Most of this information can be sourced from by FIDE via its website or from the Elista office. This KPI allows FIDE to ascertain the quality/quantity of the players, technical officials events, etc...

**Social/Special:** These examine the engagement in additional programmes related to the work of other FIDE Commissions and their priorities. These include: females, kids/chess in education, vulnerable groups (refugees, people with special needs, chess in prisons etc.). Federations are encouraged to engage in at least one such programme. This KPI allows federations to fulfil the horizontal goals of FIDE as chess impacts several aspects of society.

**Promotion:** This includes the focus on the dissemination and profiling of chess activities of the federation and FIDE support. This should include mainstream and social media. It is important that chess activities are highlighted so persons within the wider communities understand the value of chess and the role of FIDE which can increase the opportunities for support.

**Partnerships:** This includes sponsors, strategic partners whose objectives are aligned to the federation. Strategic partners can include other government agencies, NGOS, media outlets. This KPI tracks the efforts of federations to engage other partners in the support of their mandate so as to build increased sustainability.

Of course, Federations can also include any other KPIs they see as relevant to their operations. The KPIs are listed in the table below.

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<sup>1</sup> <https://kpi.org/KPI-Basics>



## APPENDIX C - KEY PERFORMANCE INDICATORS

Key Performance Indicators (KPIs)	Baseline-2021 <sup>2</sup>	End of Period Target	End of Period Actual	Comments
<b>CORE</b>				
Active FIDE-rated players				
• Female	10	15	16	Standard Rating
• All	104	120	126	
Active players on FIDE List				
• Female	133	180	197	Around 20%-25% of the Active players on FIDE list participate regularly in the local tournaments
• All	1733	1900	1946	
Certified Arbiters-Active				
• Female	5	5	5	
• All	41	42	41	
Certified Trainers-Active				
• Female	5	5	1	Several inactive trainers were officially listed as not licensed in 2022 (others were unable to pay the annual fees)
• All	30	30	11	
Average rating of top 10 players				
• Female	1863	1900	1853	Active + Inactive Players
• All	2255	2260	2250	
FIDE-rated tournaments organized	0	1	1	Lebanese Individual Championship 2022
• Classic	0	1	0	
• Hybrid	1	1	0	
• Blitz	1	1	0	
• Rapid	1	1	0	
Other tournaments-Participation				
• Online/Hybrid events	2	4	2	Parents/Players covered part of the costs (International tournaments)
• Local events	5	15	24	
• International chess tournaments	1	5	9	

<sup>2</sup> NCF to populate these fields with the current values of each KPI as at the beginning of the programme/project period.



## APPENDIX C - KEY PERFORMANCE INDICATORS

Affiliated clubs	37	40	41	
<b>SOCIAL/SPECIAL</b>				
Programmes (Females, Education, Prisons, refugees etc...)	0	2	0	
Participants in each programme	0	2	0	
<b>PROMOTION</b>				
Positive or neutral coverage in: • Mainstream media • Social Media/Websites • Other	2	5	2	
<b>PARTNERSHIPS</b>				
Chess sponsors	0	1	0	
Other Strategic Partners e.g. NOC, Media, government organisations, NGOs	0	1	0	
<b>OTHER</b>				
Please feel free to specify any other KPI that may be important to the operations of the federation				

On behalf of FEDERATION

**Date: 06-03-2023**

**President –Lebanese Chess Federation**

**MR. JAWDAT CHAKER**





## APPENDIX D – REPORT ON FUNDING

**NATIONAL CHESS FEDERATION (NCF): LEBANESE CHESS FEDERATION**

**CONTINENT: ASIA**

**DEVELOPMENT LEVEL: 3**

Please complete ALL requested fields in this report.

**1. Programme/Project Name:**

***"STAY INTERNATIONAL 2022"***

**2. Programme/Project Dates:**

***01-01-2022 TILL 31-12-2022***

**3. Summary of Project Outcomes:**

***ABILITY TO FINANCE THE INTERNATIONAL PRESENCE OF THE LEBANESE PLAYERS IN 2022***

**4. Breakdown of Funding Usage (Please provide supporting documents as far as possible): (USD 5,000- USD 7 Bank Transfer Fee = USD 4,993)**

***Arab Age Categories 21-22-Baghdad  
USD 2,880***

***Olympiad U16-Nakhichevan  
USD 1,126***

***Arab Age Categories 22-Damascus  
USD 987 = USD 4993***

**5. Any funds not yet used? Yes \_\_\_\_\_ No NO**

**If No, please provide reasons and details on how and when the funds will be utilised:**

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**6. Lessons Learned/Future Improvements:**

***THE INTERNATIONAL PRESENCE OF THE LEBANESE PLAYERS WILL PROVIDE GREAT MOTIVATION FOR THE PROMISING YOUTH LEBANESE CHESS PLAYERS.***

On behalf of FEDERATION

President <LEBANESE CHESS FEDERATION>

**MR. JAWDAT CHAKER**



Date: 06-03-2023

N° :  
Date :

الرقم : 1910221/خ  
التاريخ : 2022/10/19

## وصل إستلام

تكاليف مشاركة الفريق اللبناني لقاء المشاركة في البطولة العربية للشطرنج  
للفئات العمرية:

الوفد اللبناني			
2400	300	8	عدد اللاعبين
0	300	0	عدد الاداريين
600	300	2	عدد المرافقين
3000			المجموع

تم استلام المبلغ من قبل اللجنة الأولمبية السورية

اللجنة الأولمبية السورية



STRAIGHT LINE SAL - MOF 235468-601  
ADONIS,RABAYA STREET,SALIBA BUILDING GROUND FLOOR  
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Tickets Sales Invoice  
VAT#:235468-601

<b>Messrs</b>	8727 - LEBANESE CHESS FEDERATION	<b>Invoice No</b>	TI496931
<b>Address 1</b>	BEIRUT-STR ARABIC UNIVERSITY	<b>Invoice Date</b>	02/03/2022
<b>Address 2</b>	BLGD UNIVERSITY-2ND FL	<b>Salesman</b>	0
<b>Telephone</b>	03-987436 70-961451 Fin.Reg# #327434	<b>Branch</b>	11

DESCRIPTION	COST ITEM	AMOUNT FM
NAME: ARKADAN ADIB RTNG: BEY BGW BEY	Ticket	224.00
TKT: ME 0766958123844 FB: ISSUE DATE: 02/03/2022	Taxes	136.00

TOTAL AMOUNTS	360.00		IATA INSUR	VAT 0 % 0	NET FM	360.00
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<b>Messrs</b>	8727 - LEBANESE CHESS FEDERATION	<b>Invoice No</b>	TI496948
<b>Address 1</b>	BEIRUT-STR ARABIC UNIVERSITY	<b>Invoice Date</b>	02/03/2022
<b>Address 2</b>	BLGD UNIVERSITY-2ND FL	<b>Salesman</b>	0
<b>Telephone</b>	03-987436 70-961451 Fin.Reg# #327434	<b>Branch</b>	11

DESCRIPTION	COST ITEM	AMOUNT FM
NAME: BADIEH MAHMOUD RTNG: BEY BGW BEY	Ticket	224.00
TKT: ME 0766958123831 FB: ISSUE DATE: 02/03/2022	Taxes	136.00

TOTAL AMOUNTS	360.00		IATA INSUR	VAT 0 % 0	NET FM	360.00
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VAT#:235468-601

<b>Messrs</b>	8727 - LEBANESE CHESS FEDERATION	<b>Invoice No</b>	TI496947
<b>Address 1</b>	BEIRUT-STR ARABIC UNIVERSITY	<b>Invoice Date</b>	02/03/2022
<b>Address 2</b>	BLGD UNIVERSITY-2ND FL	<b>Salesman</b>	0
<b>Telephone</b>	03-987436 70-961451 Fin.Reg# #327434	<b>Branch</b>	11

DESCRIPTION	COST ITEM	AMOUNT FM
NAME: BAYDOUN RAYN RTNG; BEY BGW BEY	Ticket	224.00
TKT: ME 0766958123832 FB: ISSUE DATE: 02/03/2022	Taxes	136.00

TOTAL AMOUNTS	360.00		IATA INSUR	VAT 0 % 0	NET FM	360.00
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**Funding Amount Breakdown: USD 5000**

	<b><u>Amount</u></b>
Wire Transfer Commission	USD 7
Arab Age Categories 21-22 Baghdad (\$360 x 8 Tickets)	USD 2,880
Arab Age Categories 22 Damascus (Accomodation Cost-Partial)	USD 987
Olympiad U16-Nakichevan (Registration Fee)	USD 490
Olympiad U16 Trainer Ticket Cost	<b><u>USD 636</u></b>
	USD 5,000

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<b>Messrs</b>	8727 - LEBANESE CHESS FEDERATION	<b>Invoice No</b>	TI496936
<b>Address 1</b>	BEIRUT-STR ARABIC UNIVERSITY	<b>Invoice Date</b>	02/03/2022
<b>Address 2</b>	BLGD UNIVERSITY-2ND FL	<b>Salesman</b>	0
<b>Telephone</b>	03-987436 70-961451 Fin.Reg# #327434	<b>Branch</b>	11

DESCRIPTION	COST ITEM	AMOUNT FM
NAME: KALOUST GIORGIO RTNG: BEY BGW BEY	Ticket	224.00
TKT: ME 0766958123839 FB: ISSUE DATE: 02/03/2022	Taxes	136.00

TOTAL AMOUNTS	360.00		IATA INSUR	VAT 0 % 0	NET FM	360.00
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Messrs	8727 - LEBANESE CHESS FEDERATION	Invoice No	TI496935
Address 1	BEIRUT-STR ARABIC UNIVERSITY	Invoice Date	02/03/2022
Address 2	BLGD UNIVERSITY-2ND FL	Salesman	0
Telephone	03-987436 70-961451 Fin.Reg# #327434	Branch	11

DESCRIPTION	COST ITEM	AMOUNT FM
NAME: KARAM MARK RTNG: BEY BGW BEY	Ticket	224.00
TKT: ME 0766958123840 FB: ISSUE DATE: 02/03/2022	Taxes	136.00

TOTAL AMOUNTS	360.00		IATA INSUR	VAT 0 % 0	NET FM	360.00
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Tickets Sales Invoice  
VAT#:235468-601

Messrs	8727 - LEBANESE CHESS FEDERATION	Invoice No	TI496940
Address 1	BEIRUT-STR ARABIC UNIVERSITY	Invoice Date	02/03/2022
Address 2	BLGD UNIVERSITY-2ND FL	Salesman	0
Telephone	03-987436 70-961451 Fin.Reg# #327434	Branch	11

DESCRIPTION	COST ITEM	AMOUNT FM
NAME: KHODER REEM RTNG: BEY BGW BEY	Ticket	224.00
TKT: ME 0766958123836 FB: ISSUE DATE: 02/03/2022	Taxes	136.00

TOTAL AMOUNTS	360.00		IATA INSUR	VAT 0 % 0	NET FM	360.00
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Tickets Sales Invoice  
VAT#:235468-601

<b>Messrs</b>	8727 - LEBANESE CHESS FEDERATION	<b>Invoice No</b>	TI496932
<b>Address 1</b>	BEIRUT-STR ARABIC UNIVERSITY	<b>Invoice Date</b>	02/03/2022
<b>Address 2</b>	BLGD UNIVERSITY-2ND FL	<b>Salesman</b>	0
<b>Telephone</b>	03-987436 70-961451 Fin.Reg# #327434	<b>Branch</b>	11

DESCRIPTION	COST ITEM	AMOUNT FM
NAME: KHODER AKRAM RTNG: BEY BGW BEY	Ticket	224.00
TKT: ME 0766958123846 FB: ISSUE DATE: 02/03/2022	Taxes	136.00

TOTAL AMOUNTS	360.00		IATA INSUR	VAT 0 % 0	NET FM	360.00
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## Your trip

Booking ref: **J2Z4FY**  
Document Issue Date: **30 September 2022**

Traveler	<b>Mark Nassar</b>	Agency	<b>STRAIGHT LINE SARL</b> <b>Rabbay Street Gf</b> <b>Adonis Zouk Mosbeh</b> <b>JOUNIEH</b>
		Telephone	<b>+961 9 220400</b>
		Email	<b>info@straightline.com.lb</b>

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Friday 30 September 2022



### Turkish Airlines TK 827



**Departure** 30 September 22:05  
**Arrival** 01 October 00:05  
Duration  
Booking status  
Class  
Baggage allowance  
Equipment  
Flight meal

**Airline Booking Reference**  
**E-ticket**

**Beirut, (Rafic Hariri Intl)**  
**Istanbul, (Istanbul Airport)**  
02:00 (Non stop)  
Confirmed  
Economy  
15 Kg(s) for Mark Nassar  
BOEING 787-9  
Meal

**RNQIEG**  
**235-3939736829**

Saturday 01 October 2022



### Turkish Airlines TK 2718



**Departure** 01 October 06:40  
**Arrival** 01 October 08:40  
Duration  
Booking status  
Class  
Baggage allowance  
Equipment  
Flight meal

**Airline Booking Reference**  
**E-ticket**

**Istanbul, (Istanbul Airport)**  
**Igdir, (Igdir Airport)**  
02:00 (Non stop)  
Confirmed  
Economy  
15 Kg(s) for Mark Nassar  
BOEING 737-800 (WINGLETS)  
Snack or brunch

**RNQIEG**  
**235-3939736829**

Tuesday 11 October 2022



### Turkish Airlines TK 2719



**Departure** 11 October 09:25  
**Arrival** 11 October 11:45  
Duration  
Booking status  
Class  
Baggage allowance  
Equipment  
Flight meal

**Airline Booking Reference**  
**E-ticket**

**Igdir, (Igdir Airport)**  
**Istanbul, (Istanbul Airport)**  
02:20 (Non stop)  
Confirmed  
Economy  
15 Kg(s) for Mark Nassar  
BOEING 737-800 (WINGLETS)  
Snack or brunch

**RNQIEG**  
**235-3939736829**

Tuesday 11 October 2022





## Turkish Airlines TK 826

**Departure** 11 October 18:45  
**Arrival** 11 October 20:35  
**Duration**  
**Booking status**  
**Class**  
**Baggage allowance**  
**Equipment**  
**Flight meal**

**Airline Booking Reference**  
**E-ticket**  
**Istanbul, (Istanbul Airport)**  
**Beirut, (Rafic Hariri Intl)**  
01:50 (Non stop)  
Confirmed  
Economy  
15 Kg(s) for Mark Nassar  
AIRBUS A330-300  
Meal

**RNQIEG**  
**235-3939736829**

### General Information

Display your itinerary on your mobile  
By downloading checkmytrip mobile companion on  
" [www.checkmytrip.com/mc](http://www.checkmytrip.com/mc) "

### Ecological information

Calculated average CO2 emission is 418.54 kg/person  
Source: ICAO Carbon Emissions Calculator  
<http://www.icao.int/environmental-protection/CarbonOffset/Pages/default.aspx>

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# FIDE WORLD YOUTH U-16 CHESS OLYMPIAD

INVOICE N

to **Lebanese Chess Federation**

Description	Quantity	Amount
registration fee, in accordance with article 3.4 from the Regulations for Olympiad	7 persons*100 eur=700 EUR	700,00 EUR
Hotel accommodation, in accordance with article 6.6 from the Regulations for Olympiad		
Total Amount		700,00 EUR

## Payment details

Beneficiary Name: *Azerbaijan Chess Federation*

Beneficiary Tax ID: *1300158761*

Beneficiary account (IBAN): *AZ82IBAZ38190019789306514204*

Beneficiary Bank: *Bank ABB OJSC, Central Branch*

Bank Tax ID: *9900001881*

Bank Code: *805722*

Correspondent Account: *AZ03NABZ01350100000000002944*

SWIFT Code: *IBAZAZ2X*

A sender must pay all bank commissions.

date: **29.09.2022**

signature:

stamp:



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Tickets Sales Invoice  
VAT#:235468-601

<b>Messrs</b>	8727 - LEBANESE CHESS FEDERATION	<b>Invoice No</b>	TI496946
<b>Address 1</b>	BEIRUT-STR ARABIC UNIVERSITY	<b>Invoice Date</b>	02/03/2022
<b>Address 2</b>	BLGD UNIVERSITY-2ND FL	<b>Salesman</b>	0
<b>Telephone</b>	03-987436 70-961451 Fin.Reg# #327434	<b>Branch</b>	11

DESCRIPTION	COST ITEM	AMOUNT FM
NAME: DARWICHE ROAA RTNG: BEY BGW BEY	Ticket	224.00
TKT: ME 0766958123833 FB: ISSUE DATE: 02/03/2022	Taxes	136.00

TOTAL AMOUNTS	360.00		IATA INSUR	VAT 0 % 0	NET FM	360.00
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Next to You

Customer Copy

لارسال الأموال

OMTN: 5756-7175-9754

التاريخ و الوقت: 13/09/2022 02:30 PM  
اسم الوكيل: HUSSAM CELL  
STORE [MASNAA]  
رقم الموظف: A5757 / 741  
مرجع #: INTR2257570006830  
المبلغ المرسل: 653.00 USD  
عمولة: 8.00 USD  
رسوم الرسالة: .00 USD  
المجموع: 661.00 USD  
Only Six Hundred Sixty One US  
Dollars

RAWAD HAMMOUD  
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المرسل:

العنوان:

03/959656

رقم الهاتف:

Lebanese National ID

نوع الهوية:

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رقم الهوية:

RANIA FOUAD NAMMOUR

المستلم:

RANIA NAMMOUR

المستفيد الاقتصادي:

Personal

سبب التحويل:

Business Activity

مصدر الاموال:

طابع مالي بقيمة ٢٥٠ ل.ل.

\* يتم استلام هذه الحوالات بنفس العملة التي ارسلت فيها وحسراً في المراكز التابعة لشركة OMT

Customer Signature:

Agent Signature:

31890589

C